# **Road Operations**

#### **DESCRIPTION OF MAJOR SERVICES**

The Transportation Division is responsible for the operation of the County Maintained Road System, including administration, planning, design, contract administration, traffic management, and maintenance of approximately 2,830 miles of roads.

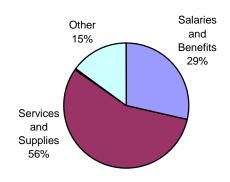
The Road Operations program provides for road maintenance, the purchase of equipment and materials, a portion of the department's administrative and salary expenses, matching funds required for grant funding, as well as a number of capital improvement projects. This program is financed principally from revenues generated by the State Highway Users tax. Additional funding sources include a small share of the state's sales tax, federal and state aid for specific road improvements, and reimbursements from other agencies for cooperative agreement projects.

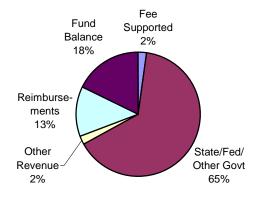
## **BUDGET AND WORKLOAD HISTORY**

|                         | Actual<br>2002-03 | Budget<br>2003-04 | Estimate<br>2003-04 | Proposed<br>2004-05 |
|-------------------------|-------------------|-------------------|---------------------|---------------------|
| Total Requirements      | 42,024,558        | 70,485,718        | 43,028,790          | 75,312,457          |
| Total Financing Sources | 42,797,170        | 52,112,083        | 40,028,770          | 59,938,842          |
| Fund Balance            |                   | 18,373,635        |                     | 15,373,615          |
| Budgeted Staffing       |                   | 357.7             |                     | 368.0               |
| Workload Indicators     |                   |                   |                     |                     |
| Maintained Road Miles   | 2,834             | 2,834             | 2,830               | 2,830               |

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically much less than budget. The amount not expended each year is re-appropr

## 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY 2004-05 BREAKDOWN BY FINANCING SOURCE







GROUP: Econ Dev/Public Svc DEPARTMENT: Public Works - Transportation FUND: Road Operations Consolidated

BUDGET UNIT: SAA, SVJ, SVK, SVL, SVM **FUNCTION: Public Ways and Facilities** 

ACTIVITY: Public Ways

#### **ANALYSIS OF 2004-05 BUDGET**

|                         |                                  |                         |   |  | B+C+D+E                                       |                                     |  | F+G                           |
|-------------------------|----------------------------------|-------------------------|---|--|---|-------------------------------------|--|-------------------------------|
|                         | Α                                | В                       | С   | D  | E   | F                                   | G<br>Department                                      | Н                             |
|                         | 2003-04<br>Year-End<br>Estimates | 2003-04<br>Final Budget | Cost to Maintain<br>Current Program<br>Services<br>(Schedule A) | Board<br>Approved<br>Adjustments<br>(Schedule A) | Impacts Due to State Budget Cuts (Schedule B) | Board<br>Approved<br>Base<br>Budget | Recommended<br>Funded<br>Adjustments<br>(Schedule C) | 2004-05<br>Proposed<br>Budget |
| Appropriation           |                                  |                         |   |  |   |                                     |  |                               |
| Salaries and Benefits   | 21,840,344                       | 22,749,941              | 1,599,840   | -  | -   | 24,349,781                          | 492,154  | 24,841,935                    |
| Services and Supplies   | 20,745,389                       | 50,896,895              | -   | -  | -   | 50,896,895                          | (2,268,678)  | 48,628,217                    |
| Central Computer        | 104,836                          | 104,836                 | -   | -  | -   | 104,836                             | 38,166   | 143,002                       |
| Other Charges           | 1,198,711                        | 1,224,500               | -   | -  | -   | 1,224,500                           | 1,607,700  | 2,832,200                     |
| Land                    | -                                | 250,000                 | -   | -  | -   | 250,000                             | -  | 250,000                       |
| Improve to Struct       | 137,000                          | 162,000                 | -   | -  | -   | 162,000                             | 808,000  | 970,000                       |
| Equipment               | 191,146                          | 324,000                 | -   | -  | -   | 324,000                             | 389,200  | 713,200                       |
| Vehicles                | 1,747,192                        | 1,818,000               | -   | -  | -   | 1,818,000                           | 2,164,000  | 3,982,000                     |
| L/P Equipment           | 665,500                          | 811,000                 | -   | -  | -   | 811,000                             | (11,000)   | 800,000                       |
| Transfers               | 826,289                          | 1,949,671               |   |  |   | 1,949,671                           | 512,447  | 2,462,118                     |
| Total Exp Authority     | 47,456,407                       | 80,290,843              | 1,599,840   | -  | -   | 81,890,683                          | 3,731,989  | 85,622,672                    |
| Reimbursements          | (6,427,617)                      | (11,805,125)            |   |  |   | (11,805,125)                        | 394,910  | (11,410,215)                  |
| Total Appropriation     | 41,028,790                       | 68,485,718              | 1,599,840   | -  | -   | 70,085,558                          | 4,126,899  | 74,212,457                    |
| Oper Trans Out          | 2,000,000                        | 2,000,000               | -   | -  | -   | 2,000,000                           | (900,000)  | 1,100,000                     |
| Total Requirements      | 43,028,790                       | 70,485,718              | 1,599,840   | -  | -   | 72,085,558                          | 3,226,899  | 75,312,457                    |
| Departmental Revenue    |                                  |                         |   |  |   |                                     |  |                               |
| Licenses and Permits    | 209,278                          | 225,000                 | -   | -  | -   | 225,000                             | -  | 225,000                       |
| Use of Money & Prop     | 594,238                          | 675,000                 | -   | -  | -   | 675,000                             | (125,000)  | 550,000                       |
| State, Fed or Gov't Aid | 35,450,639                       | 41,877,783              | 1,599,840   | -  | -   | 43,477,623                          | 12,462,895   | 55,940,518                    |
| Current Services        | 1,174,762                        | 1,233,300               | -   | -  | -   | 1,233,300                           | 568,524  | 1,801,824                     |
| Other Revenue           | 358,420                          | 101,000                 | -   | -  | -   | 101,000                             | 220,500  | 321,500                       |
| Other Financing Source  | 241,433                          |                         |   |  |   |                                     |  | -                             |
| Total Revenue           | 38,028,770                       | 44,112,083              | 1,599,840   | -  | -   | 45,711,923                          | 13,126,919   | 58,838,842                    |
| Operating Transfers In  | 2,000,000                        | 8,000,000               |   |  |   | 8,000,000                           | (6,900,000)  | 1,100,000                     |
| Total Financing Sources | 40,028,770                       | 52,112,083              | 1,599,840   | -  | -   | 53,711,923                          | 6,226,919  | 59,938,842                    |
| Fund Balance            |                                  | 18,373,635              | -   | -  | -   | 18,373,635                          | (3,000,020)  | 15,373,615                    |
| Budgeted Staffing       |                                  | 357.7                   | -   | -  | -   | 357.7                               | 10.3   | 368.0                         |

**DEPARTMENT: Public Works - Transportation** 

FUND: Road Operations Consolidated BUDGET UNIT: SAA, SVJ, SVK, SVL, SVM

MAJOR CHANGES TO THE BUDGET

|   | Budgeted   |               | Departmental |              |
|---|------------|---------------|--------------|--------------|
|   | Staffing   | Appropriation | Revenue      | Fund Balance |
| 2003-04 FINAL BUDGET                        | 357.7      | 70,485,718    | 52,112,083   | 18,373,635   |
| Cost to Maintain Current Program Services   |            |               | <i>.</i>     |              |
| Salaries and Benefits Adjustments           | -          | 1,599,840     | 1,599,840    | -            |
| Internal Service Fund Adjustments           | -          | -             | -            | -            |
| Prop 172                                    | -          | -             | -            | -            |
| Other Required Adjustments                  | -          | -             | -            | -            |
| Subto                                       | otal -     | 1,599,840     | 1,599,840    | -            |
| Roard Amproved Adjustments During 2002 04   |            |               |              |              |
| Board Approved Adjustments During 2003-04   |            |               |              |              |
| 30% Spend Down Plan<br>Mid-Year Board Items | -          | -             | -            | -            |
| Mid-Year Board items Subto                  | - <u> </u> |               | <u> </u>     |              |
| Subtr                                       |            | <u> </u>      | <u> </u>     |              |
| Impacts Due to State Budget Cuts            | -          |               | -            |              |
| TOTAL DAGE BUDGET                           | 257.7      | 70.005.550    | 50.744.000   | 40.070.00    |
| TOTAL BASE BUDGET                           | 357.7      | 72,085,558    | 53,711,923   | 18,373,635   |
| Department Recommended Funded Adjustments   | 10.3       | 3,226,899     | 6,226,919    | (3,000,02    |
| OTAL 2004-05 PROPOSED BUDGET                | 368.0      | 75,312,457    | 59,938,842   | 15,373,61    |



**SCHEDULE A** 

SCHEDULE C

DEPARTMENT: Public Works - Transportation FUND: Road Operations Consolidated BUDGET UNIT: SAA, SVJ, SVK, SVL, SVM

## DEPARTMENT RECOMMENDED FUNDED ADJUSTMENTS

|     | Brief Description of Program Adjustment  | Budgeted<br>Staffing   | Appropriation  | Departmental<br>Revenue   | Fund Balance                                 |  |  |
|-----|--|--|--|---|--|--|--|
| 1.  | Salaries and Benefits  10.3  492,154  - 492,154  * Addition of eight 8.0 contract positions (7.0 Equipment Operator II's and 1.0 Equipment Operator III) for the Bark Beetle Infestation and Tree Mortality Remediation Emergency. Duties will include equipment operation, equipment maintenance, scale operation and other duties related to the removal of dead and dying trees. These will be two-year contract positions that will be presented to the Board separately for approval.  * The addition of 1.3 budgeted staff for extra-help seasonal Equipment Operator II's that will be needed for anticipated storm maintenance activities resulting from last year's Grand Prix and Old fires.  * 1.0 Land Use Technician is needed due to growth in public inquiries, track home/subdivision street naming, and revisions to County Road Book caused by increased development in the County.  * 1.0 Engineering Technician IV is needed to assist with the Plan Review workload, which has nearly doubled because of the level of development occurring within this County  |  |  |   |  |  |  |
|     | * The above increases in budgeted staff are being partially offset by a 1.0 dewidening Project nearing completion.   | crease for a confi   | · ·  | i because of the fint   |  |  |  |
| 2.  | Services and Supplies Decrease is due to less equipment maintenance charges budgeted for FY 20 department's equipment fleet.   | 04-05 as a result  | (2,268,678)<br>of recent fixed asset                                   | purchases that hav  | (2,268,678)<br>re updated the                |  |  |
| 3.  | Central Computer Charges<br>Increase is in accordance with estimates provided by the Information Services  | -<br>s Department.   | 38,166   | <u>-</u>  | 38,166                                       |  |  |
| 4.  | Other Charges Increase for potential Right of Way costs for the Pepper @ I-10 project (\$800 (\$750,000), as well as other miscellaneous Right of Way purchases based or   | · · · · · · · · · · · · · · · · · · ·                        |  | -<br>Inal Synchronization   | 1,607,700<br>project                         |  |  |
| 5.  | Structures and Improvements  The more significant expenditures planned for FY 2004-05 include \$340,000 and Contract Divisions due to lack of space at the Wesley Break building, \$15 installing NPDES required oil clarification system at Yard 8.   |  |  |   |  |  |  |
| 6.  | Equipment Some of the more significant equipment purchases for FY 2004-05 include: \$ mounted message boards, \$75,200 for a Panagon storage server, \$45,000 for attachment, \$40,000 for a Crack Vacuum, \$40,000 for two (2) plow blades, \$50,000 for two (3) plow blades, \$50,000 for two (4) plow blades, | or three (3) portal  | ble toilet trailers, \$40  | ,000 for an AC Grin   | der loader                                   |  |  |
| 7.  | pedestrian signal system. Vehicles The more significant vehicle purchases planned for FY 2004-05 include \$840 front end loaders, \$500,000 for two (2) AWD Motorgraders, \$325,000 for two trucks, \$250,000 for a loader/carrier, \$225,000 for a high dump street sweeper with blade, \$150,000 for a 3-axle dump truck, \$130,000 for a 7-yard dump truck purchases are needed to replace aging vehicles that have been experiencing assist with the Bark Beetle program.  | (2) pavement ma<br>er, \$210,000 for a<br>ck with debris bla | arking stencil trucks,<br>multi-body dump tru<br>ade, and \$110,000 fo | \$260,000 for two (2<br>ck, \$160,000 for a 4<br>r a 7-yard dump true | two-axle dump<br>4x4 dump truck<br>ck. These |  |  |
| 8   | Lease Purchase Equipment  Decrease in annual lease purchase payment for computers and servers is an  | ticipated for FY 2   | (11,000)<br>004-05.  | -   | (11,000)                                     |  |  |
| 9   | Transfers Increase primarily due to transfers to the Measure I Funds to assist with the fi Apple Ave. and Others project, and the overlay of Cedar Street.   | -<br>nancing of the fol                                      | 512,447<br>Ilowing three projects                                      | -<br>s: Summit Valley Ro  | 512,447<br>ad, overlay of                    |  |  |
| 10  | Reimbursements Reduced reimbursements from the County Redevelopment Agency because Boulevard and Beech Boulevard rehabilitation, and Arrow Route at Beech Bou  |  | ٠.   | -<br>on. These projects i   | 394,910<br>nclude Whittram                   |  |  |
| 11. | Operating Transfers Out<br>Reduced contribution to the Division's Vehicle Fund is projected for FY 2004-   | -<br>05.   | (900,000)  | <u>-</u>  | (900,000)                                    |  |  |
| 12. | Revenue From Use of Money and Property Reduction in interest earned based on less cash available.  | -  | <u>-</u>   | (125,000)   | 125,000                                      |  |  |



SCHEDULE C

DEPARTMENT: Public Works - Transportation FUND: Road Operations Consolidated BUDGET UNIT: SAA, SVJ, SVK, SVL, SVM

## DEPARTMENT RECOMMENDED FUNDED ADJUSTMENTS

|     |   | Budgeted                  |                            | Departmental      |                    |
|-----|---|---------------------------|----------------------------|-------------------|--------------------|
|     | Brief Description of Program Adjustment   | Staffing                  | Appropriation              | Revenue           | Fund Balance       |
| 13. | State, Federal, or Other Governmental Aid<br>Increase is the result of an anticipated \$13 million in federal funds to final                          |                           |                            |                   |                    |
|     | the completion of several reimbursable projects in FY 2003-04 including Ridgecrest Road at Pebble signal installation.                                | the Central Avenue a      | it arrow Route Iett turn p |                   |                    |
| 14. | Revenue From Current Services   | -                         | -                          | 568,524           | (568,524)          |
|     | Increase in joint participation project reimbursements, primarily from the Montclair for their share of the Mission Boulevard rehabilitation project. | City of Victorville for t | their share of the Nation  | al Trails Highway | , and the City of  |
| 15. | Other Revenue   | -                         | -                          | 220,500           | (220,500)          |
|     | Increased revenue from the sale of fixed assets is anticipated for FY 200   | 04-05.                    |                            |                   |                    |
| 16. | Operating Transfers In  | -                         | -                          | (6,900,000)       | 6,900,000          |
|     | Decrease due largely to receiving \$6,000,000 in one-time funds during Project.   | Y 2003-04 for comple      | etion of the Pepper Aver   | ue at Valley Boul | evard Intersection |
|     | To  | otal 10.3                 | 3,226,899                  | 6,226,919         | (3,000,020)        |

